



CORPORATE PRESENTATION

SUSTAINABLE INNOVATION, WORLD-CLASS SURGEON EDUCATION,
AND AN UNWAVERING COMMITMENT TO IMPROVING PATIENT OUTCOMES



April 2026

Disclaimer

This presentation (the “Presentation”) has been prepared by Medacta Group SA (“Medacta” and together with its subsidiaries, “we”, “us” or the “Group”). The information contained in the Presentation does not purport to be comprehensive. Please refer to the financial reports available on our website at <https://www.medacta.com/EN/investors>.

FORWARD-LOOKING INFORMATION

This Presentation has been prepared by Medacta and may include forward-looking information and statements concerning the outlook for our business. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance. These expectations, estimates and projections are generally identifiable by statements containing words such as “expects”, “believes”, “estimates”, “targets”, “plans”, “outlook” or similar expressions. There are numerous risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking information and statements made in this Presentation. The important factors that could cause such differences include: changes in the global economic conditions and the economic conditions of the regions and markets in which the Group operates; changes in healthcare regulations (in particular with regard to medical devices); the development of our customer base; the competitive environment in which the Group operates; manufacturing or logistics disruptions; the impact of fluctuations in foreign exchange rates; and such other factors as may be discussed from time to time.

Although we believe that our expectations reflected in any such forward-looking statement are based upon reasonable assumptions, we can give no assurance that those expectations will be achieved.

ALTERNATIVE PERFORMANCE MEASURES

This Presentation may contain information regarding alternative performance measures. Definitions of these measures and reconciliations between such measures and their IFRS counterparts if not defined in the Presentation may be found on the financial reports available on our website at <https://www.medacta.com/EN/investors>.

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BEYOND THE ORDINARY

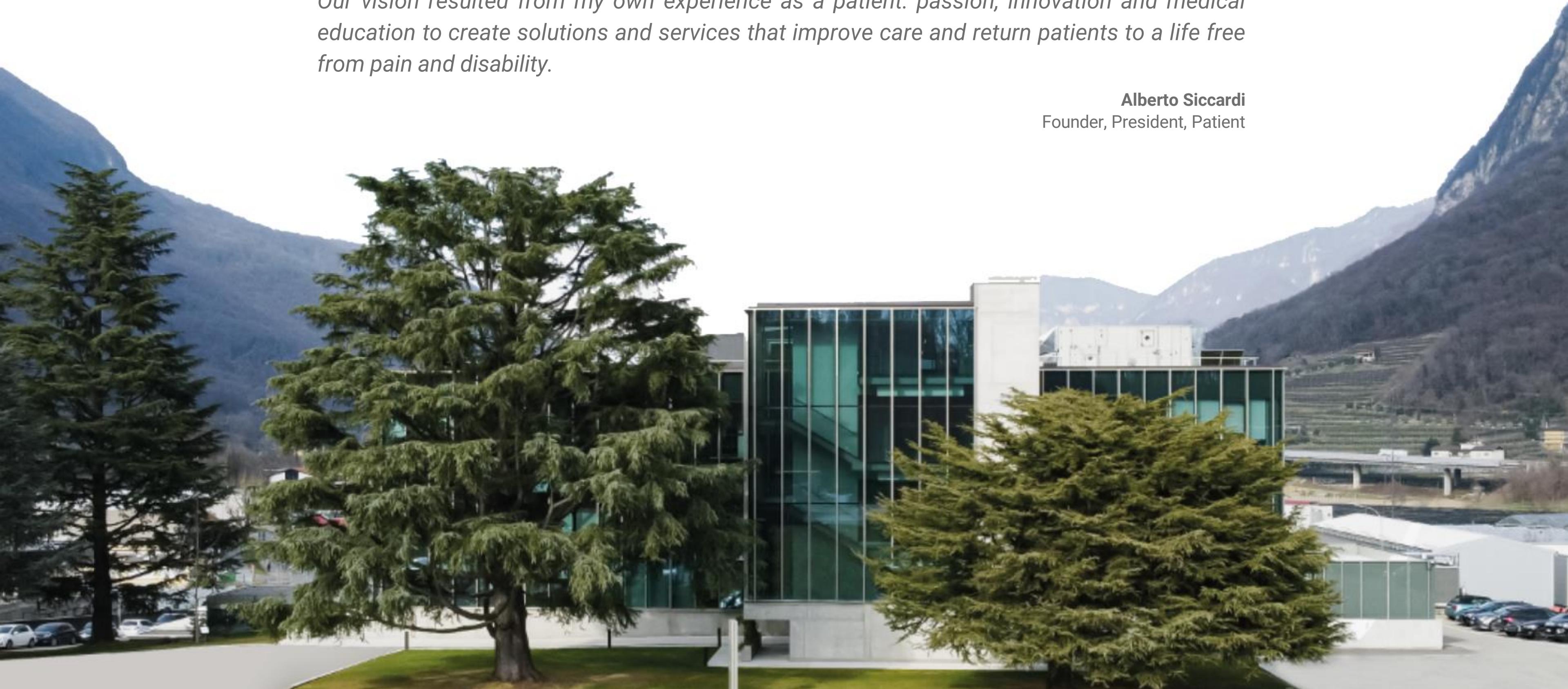
We have a **unique** and **compelling** story to tell for each of our solutions.
Our products stand out from the competition.





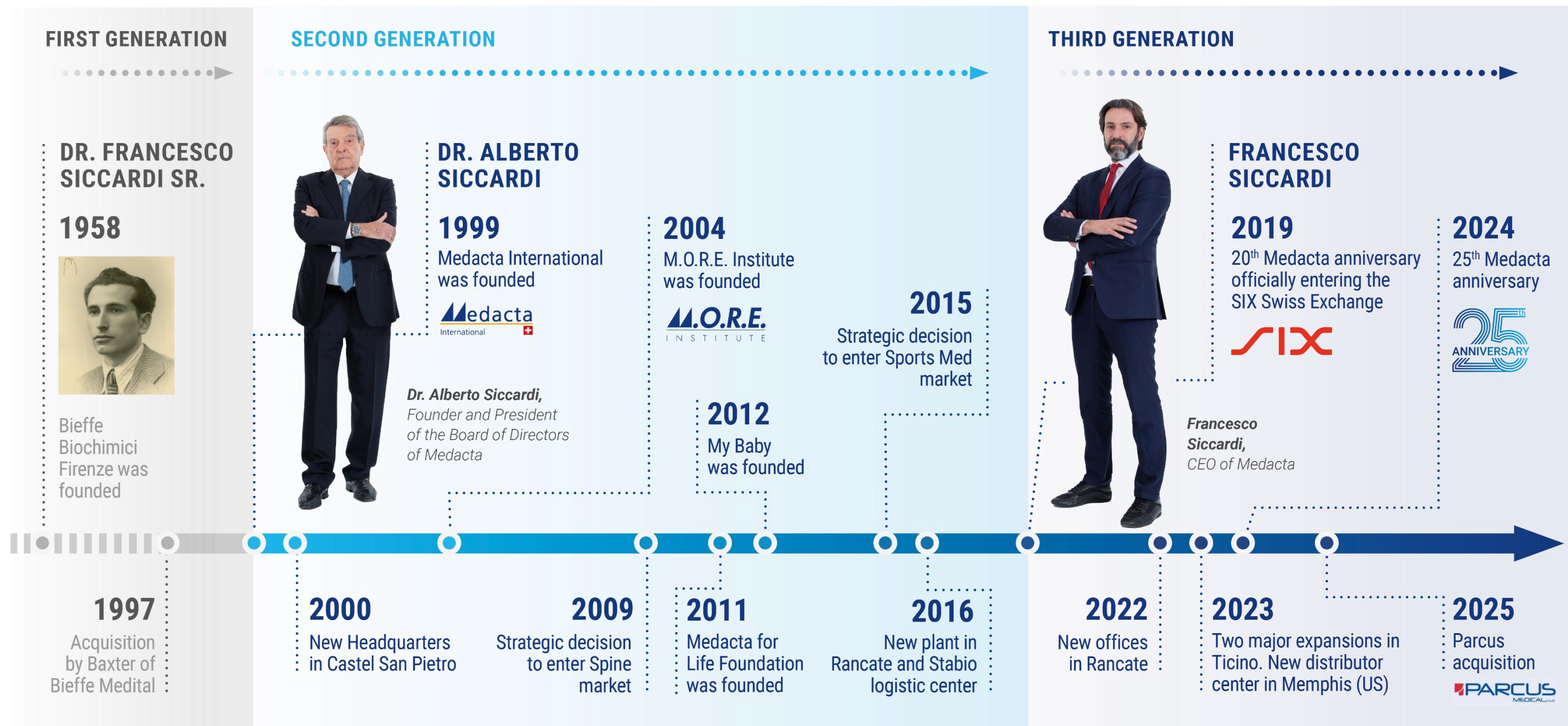
Our vision resulted from my own experience as a patient: passion, innovation and medical education to create solutions and services that improve care and return patients to a life free from pain and disability.

Alberto Siccardi
Founder, President, Patient

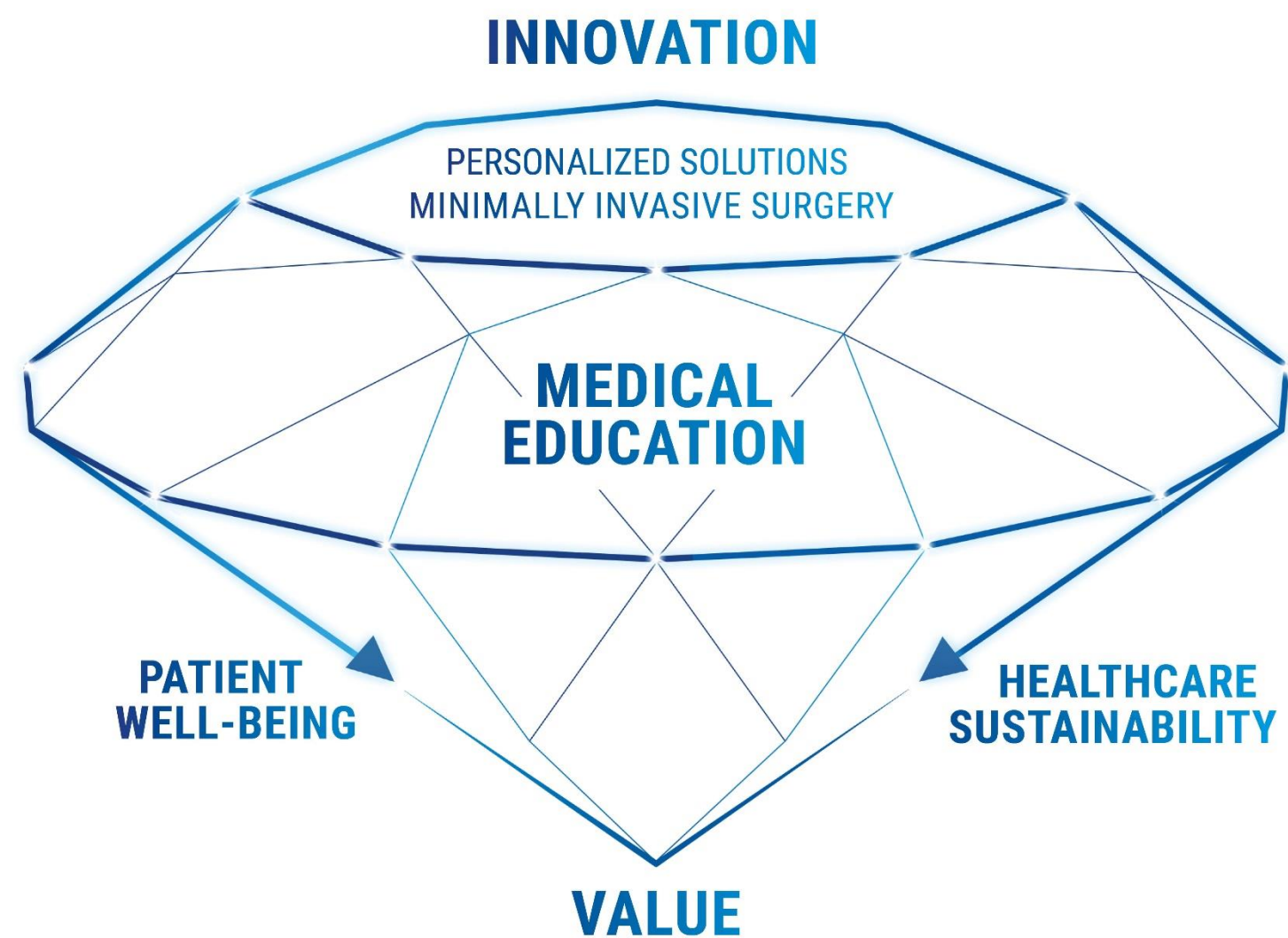


MEDACTA'S UNIQUE HISTORY: IT IS FOUNDED BY A PATIENT

ONE FAMILY, THREE GENERATIONS COMMITTED TO ADVANCING HEALTHCARE



MEDACTA'S INNOVATION DIAMOND

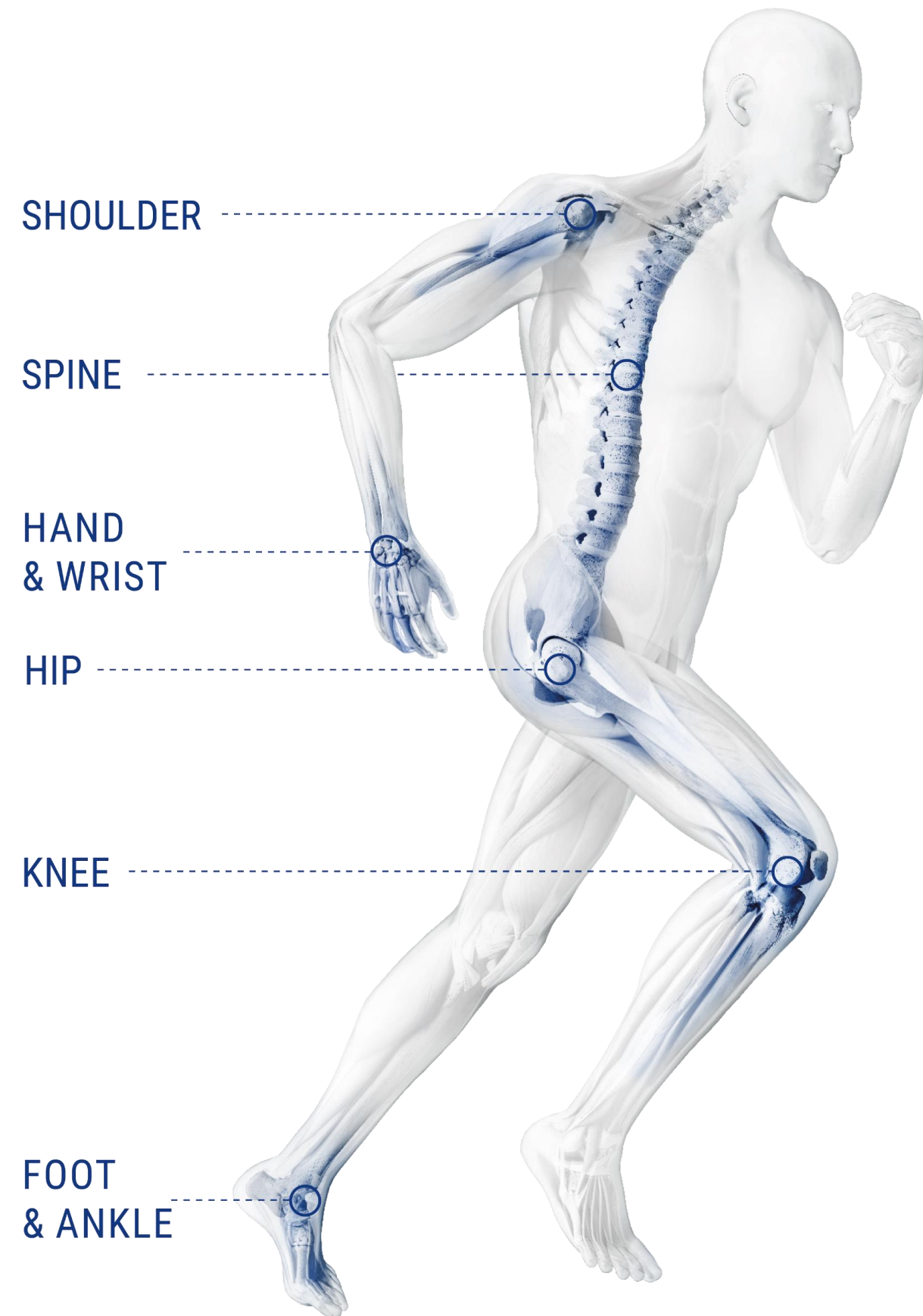


Responsible and sustainable innovation is the foundation of our present and future success.

We drive our innovation by providing **Minimally Invasive Surgery (MIS)** and **Personalized Solutions** for every patient.

Medical Education is an indispensable tool for responsibly transforming innovation into tangible benefits for **patients** and the **healthcare systems**.





BUSINESS UNITS

JOINT • SPORTS MED • SPINE

We are a Swiss company specialized in the design, production and distribution of **innovative orthopaedic products** and accompanying **surgical techniques** for joint replacement, sports medicine and spine surgery.



We are the fastest organic growing orthopaedic company for hip and knee product lines, among the top 10 largest orthopaedic companies worldwide.¹

EUR 683.8 m
REVENUE
IN 2025

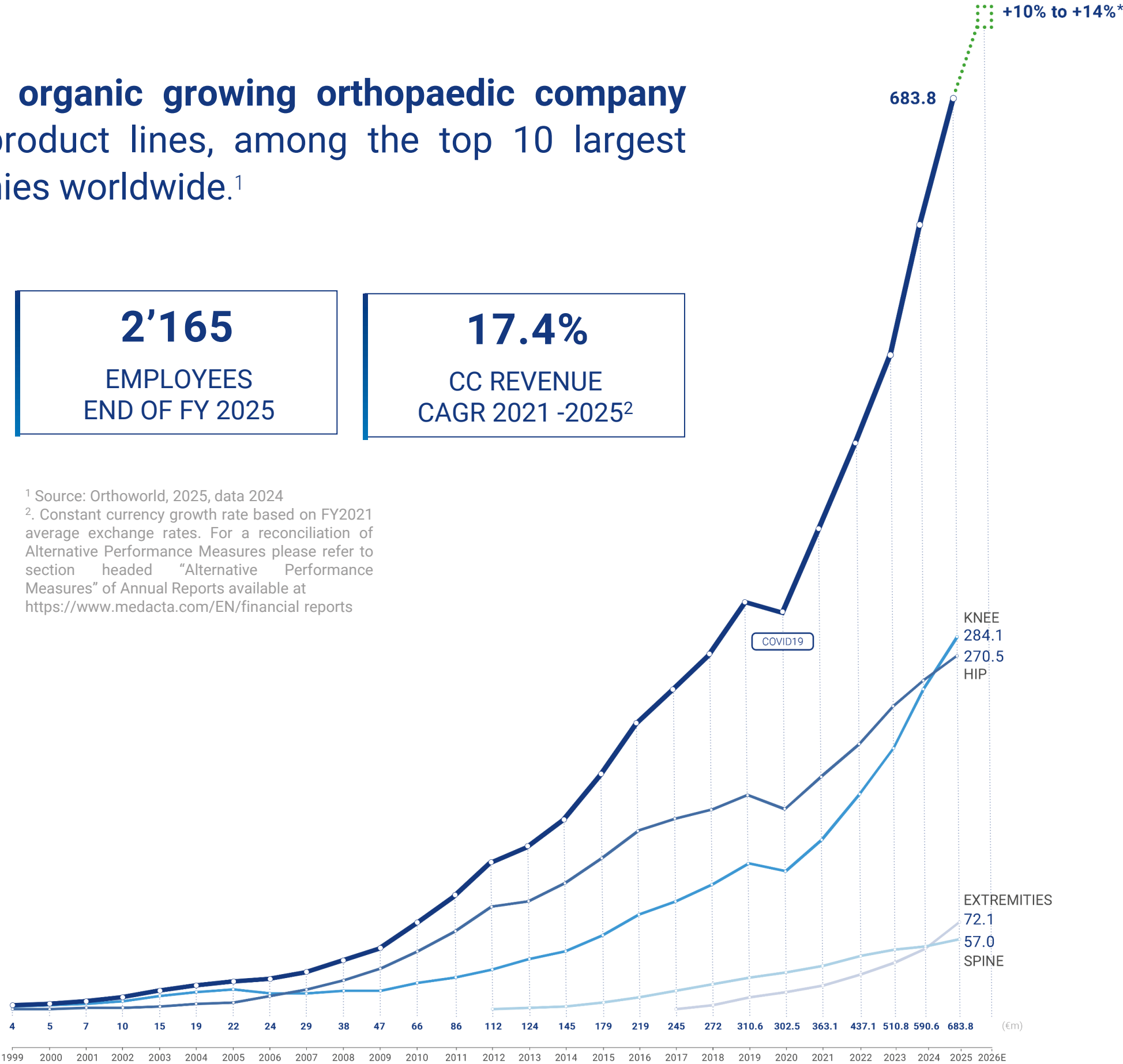
2'165
EMPLOYEES
END OF FY 2025

17.4%
CC REVENUE
CAGR 2021 -2025²

41.6% KNEE
39.6% HIP
10.5% EXTREMITIES
8.3% SPINE

¹ Source: Orthoworld, 2025, data 2024
² Constant currency growth rate based on FY2021 average exchange rates. For a reconciliation of Alternative Performance Measures please refer to section headed "Alternative Performance Measures" of Annual Reports available at <https://www.medacta.com/EN/financial-reports>

% revenue 31.12.2025



We are headquartered in **Switzerland** and present in over **70 countries**.

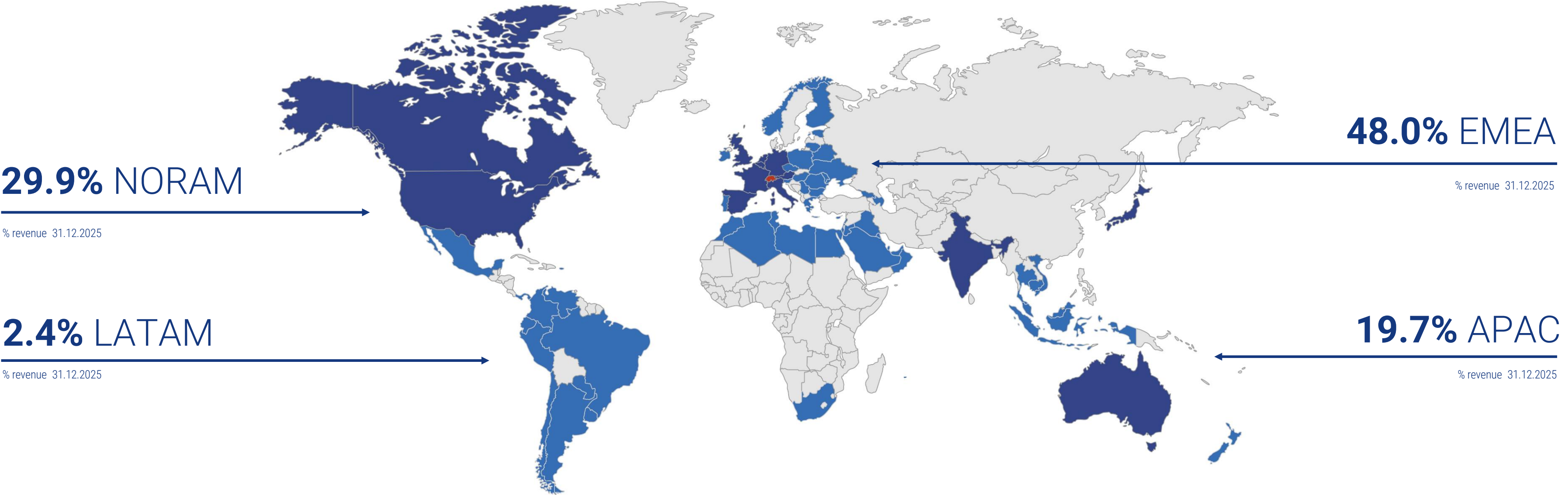


SWISS & USA* BASED MANUFACTURING

* SWISS: Castel San Pietro and Rancate | USA: Sarasota, Florida

14 MEDACTA BRANCHES

31.12.2025



#beMedacta |

● TRUST AND
INTEGRITY

● EFFICIENT
EXECUTION

● PATIENT AND
CUSTOMER FOCUSED

● SUSTAINABLE
INNOVATION

● TEAMWORK

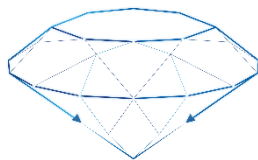


INNOVATION

THE BASIS OF OUR GROWTH STRATEGY

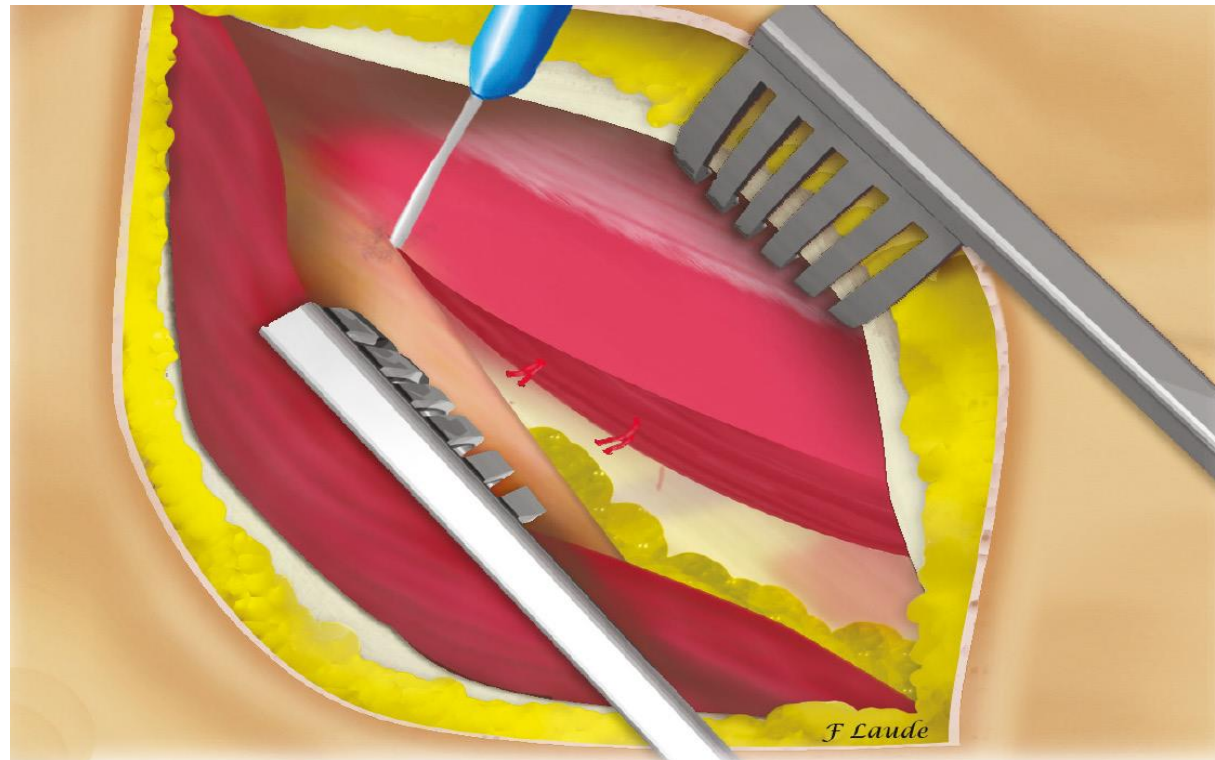
MEDACTA'S INNOVATION DIAMOND

Responsible and sustainable innovation is the foundation of our present and future success. Our **innovation** is driven by a **strong collaboration with surgeons**, continuous investments in **Research and Development (R&D)**, and **cutting-edge technologies**.



Our **innovation is highly** relevant in all the procedures performed using our implants and solutions.

MINIMALLY INVASIVE TECHNIQUES



For example: **more than 80%*** of our **hip implants** are positioned using **AMIS**, Anterior Minimally Invasive Surgery

* Data on file Medacta

PERSONALIZED SOLUTIONS

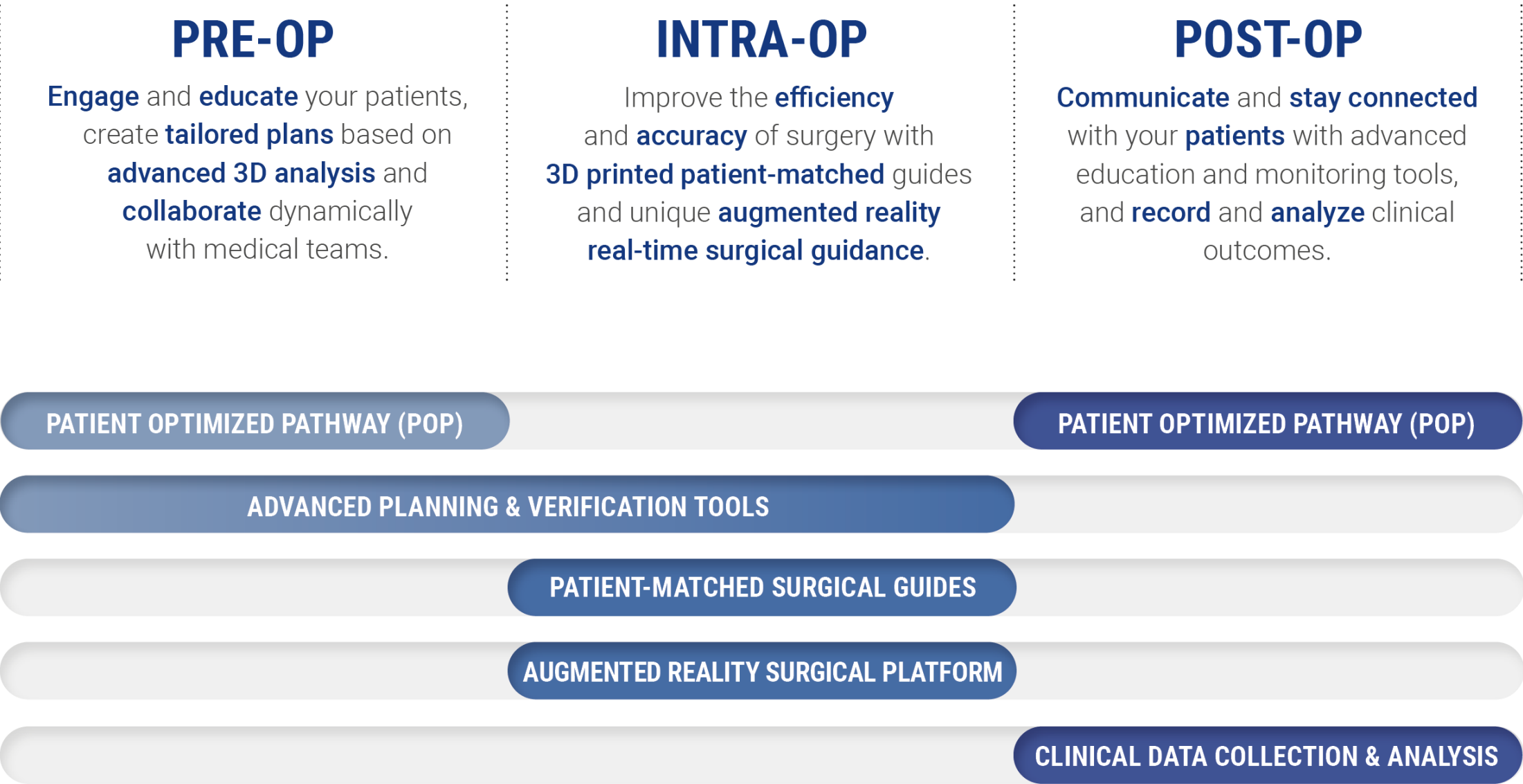


Around 40% of our implants* are positioned using our **MySolutions Personalized Ecosystem**.

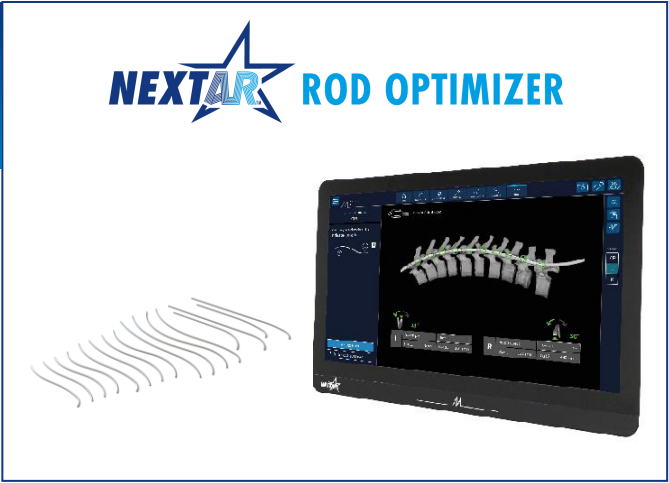
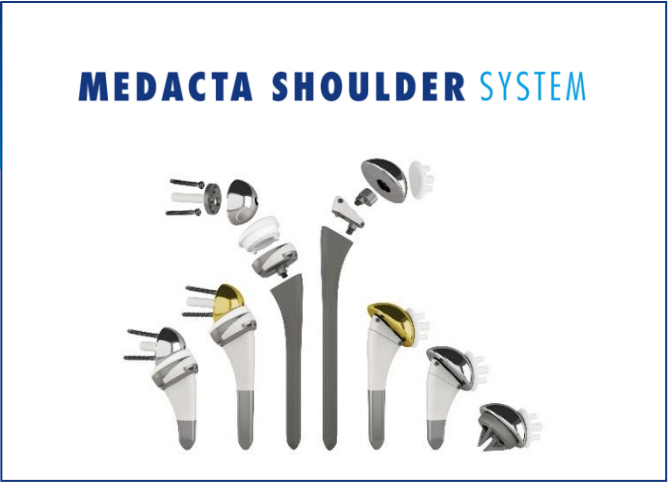
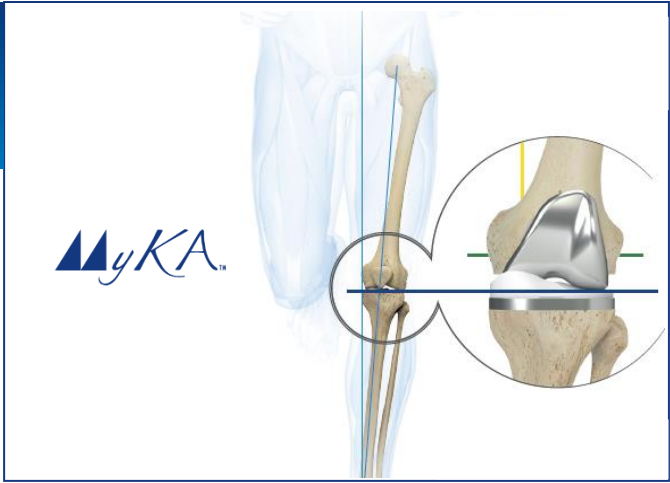
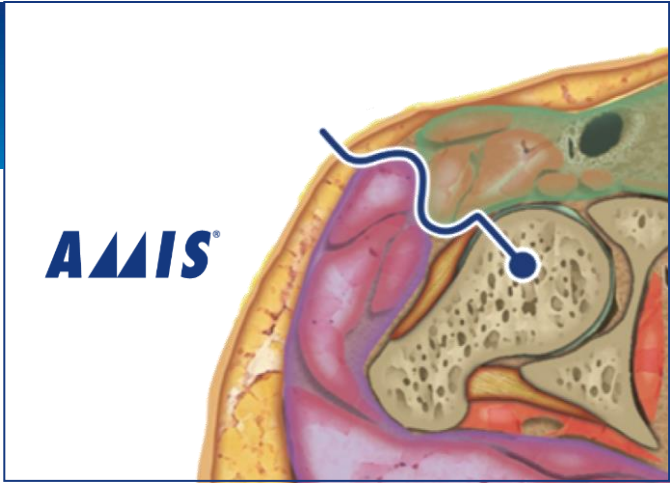
* Data on file Medacta, referring to Knee, Shoulder, and Spine implants.

MYSOLUTIONS PERSONALIZED ECOSYSTEM

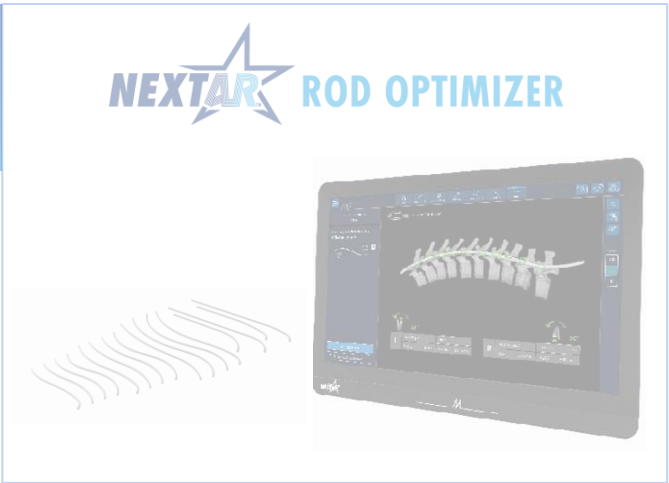
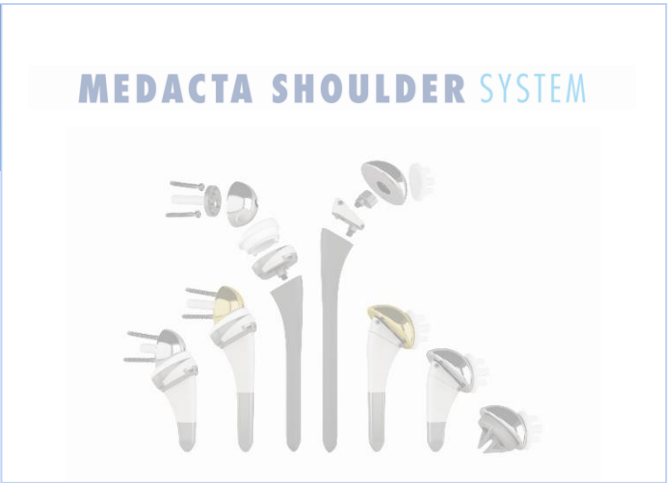
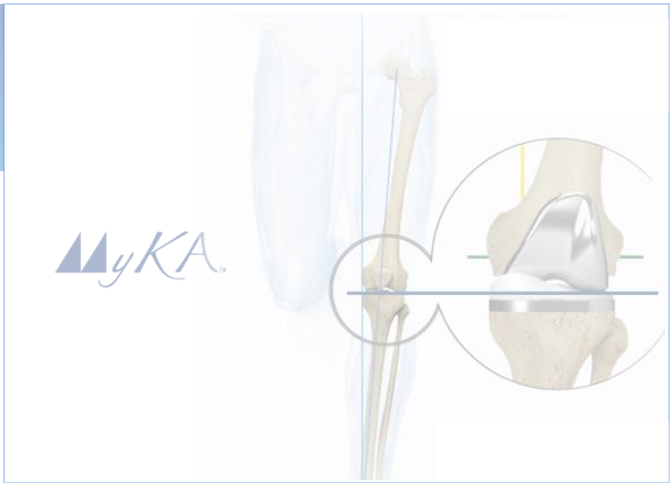
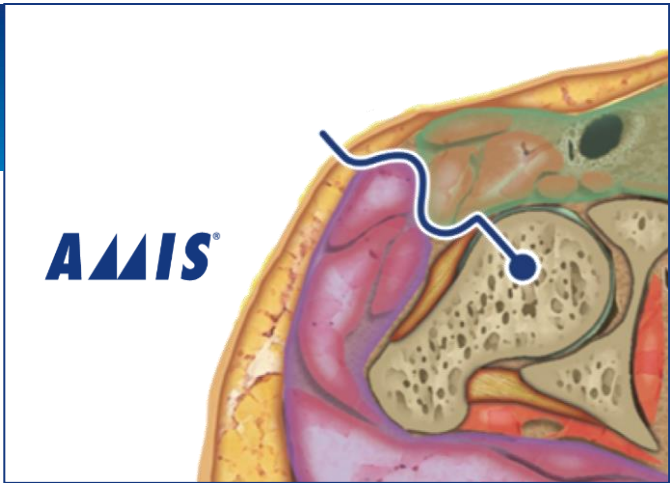
MySolutions Personalized Ecosystem is a **network of advanced digital solutions** designed in collaboration with an international group of **expert surgeons** to improve **patient outcomes** and **healthcare efficiency**, delivering **value** throughout the **entire episode of care**.



Our **innovation** is expressed in the originality of our **surgical techniques, implants, instruments and enabling solutions**. We have many successful examples of innovations that are optimal for both the **healthcare system sustainability** and **patient well-being**.



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The **AMIS technique** is a **minimally invasive anterior approach** in hip replacement, following an intermuscular and internervous pathway. It includes a unique package of **dedicated implants, advanced instrumentation, and tailored education programs, tools and services.**

PATIENT WELL-BEING

- › Decreased postoperative pain
- › Shortened rehabilitation
- › Faster return to daily activities

HEALTHCARE SUSTAINABILITY

- › Reproducible technique
- › Optimized costs and efficiency
- › Ambulatory surgery

MORE THAN
20 YEARS OF
PROVEN SUCCESS
ADVANCING MIS
HIP REPLACEMENT



AMIS® *Experience*

ANTERIOR MINIMALLY INVASIVE SURGERY
IN HIP REPLACEMENT

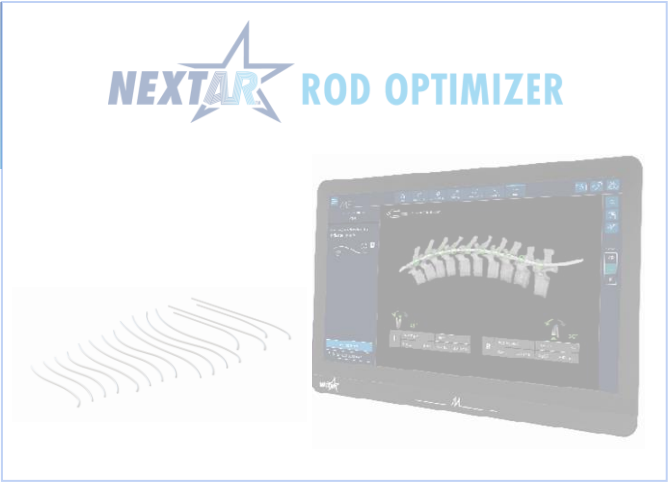
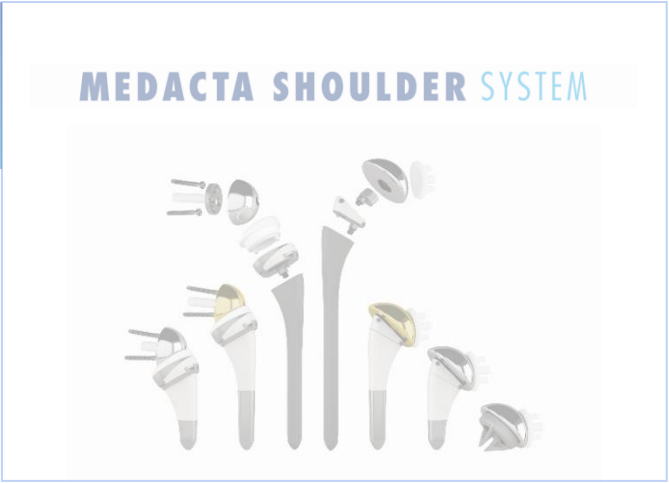
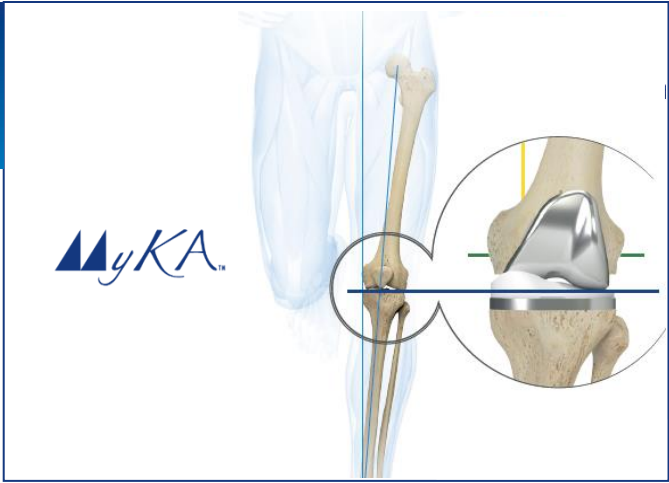


MORE THAN **20** YEARS OF
**PROVEN SUCCESS
ADVANCING MIS
HIP REPLACEMENT**

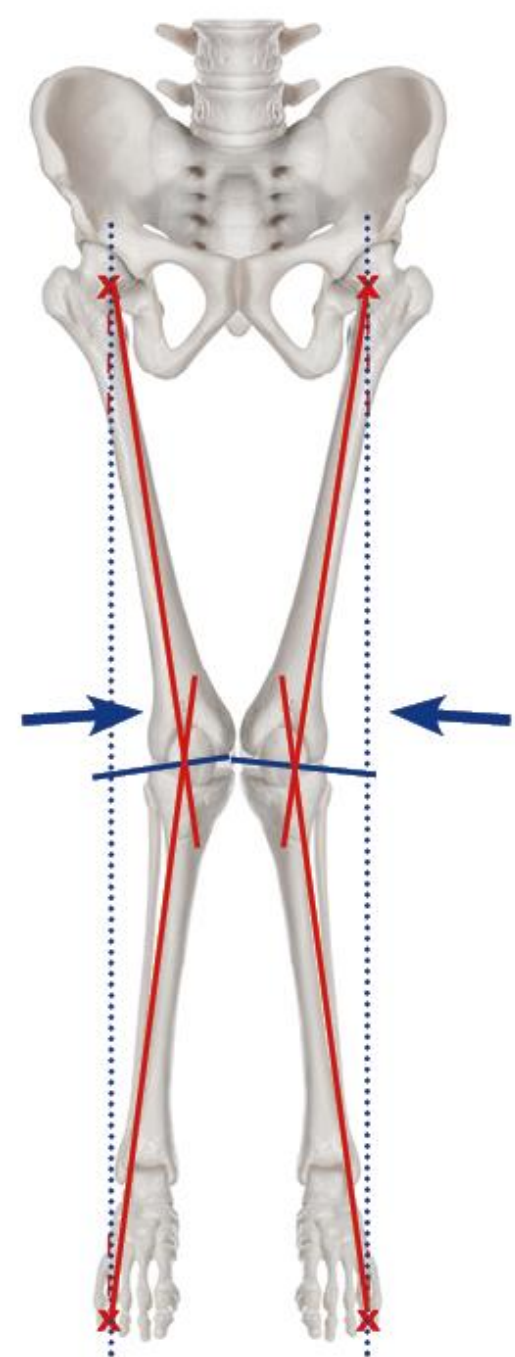
Continuous innovation in optimized
implants, advanced materials,
minimally invasive techniques,
and tailored education.



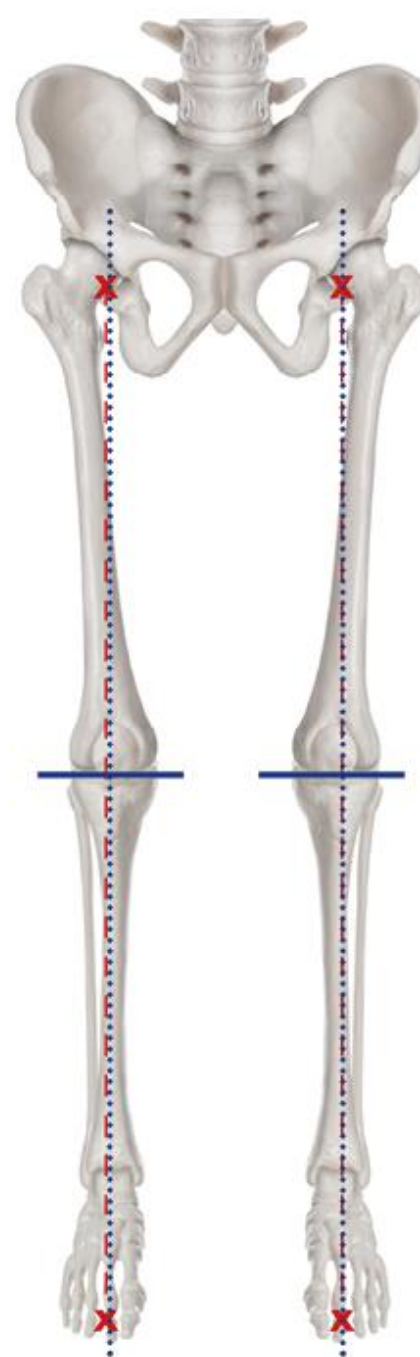
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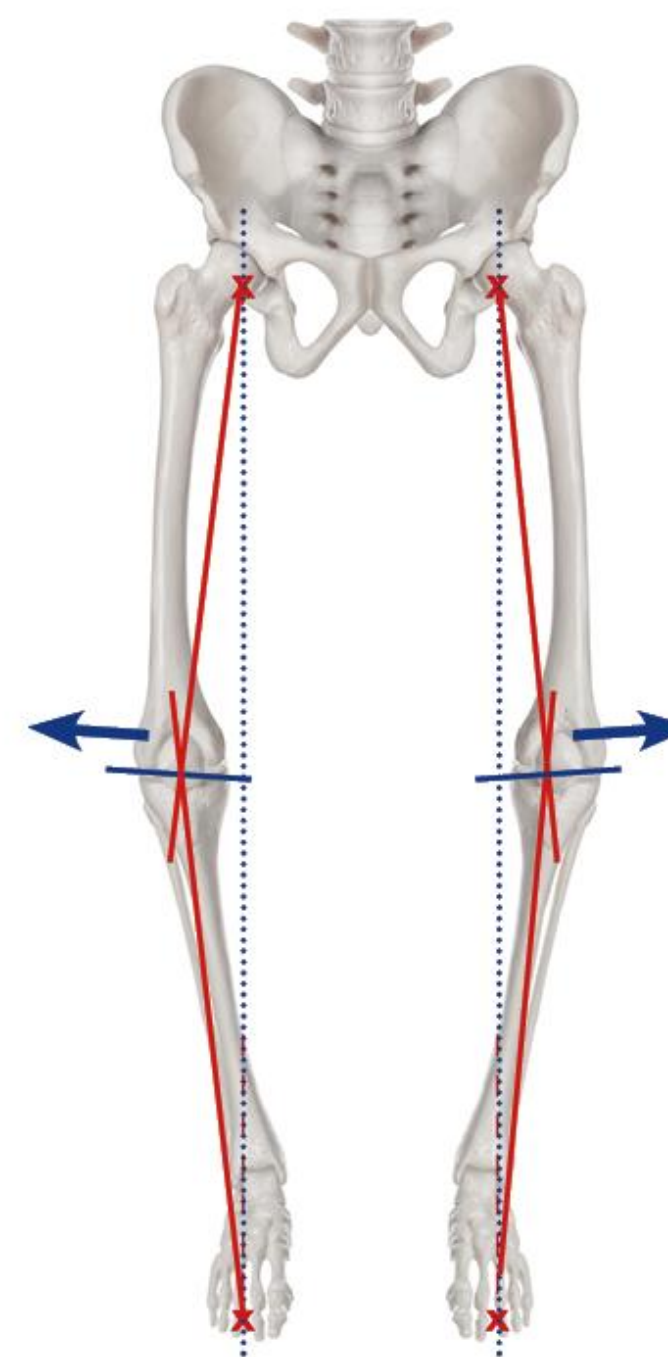
Each patient has a **unique anatomy** and deserves a **personalized journey**.



VALGUS (Knock-kneed)



NEUTRAL



VARUS (Bow-legged)



The **Kinematic Alignment** is a **personalized technique** aiming at **restoring the native pre-arthritic knee alignment** through anatomic resurfacing, minimizing ligament releases, and allowing for a more natural knee movement. Studies show the potential of KA to **improve knee function and patient satisfaction**. [1,2]

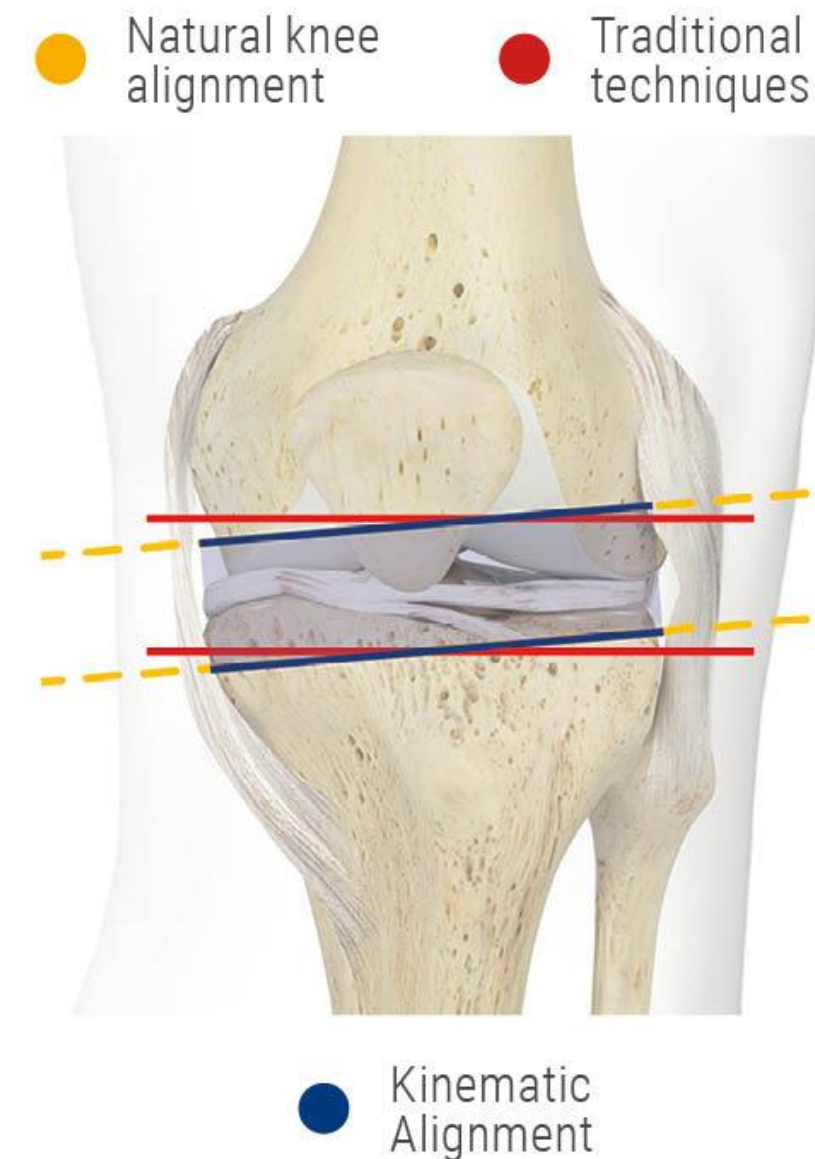


PATIENT WELL-BEING

- › Pain reduction
- › Functional stability
- › Recovery of mobility

HEALTHCARE SUSTAINABILITY

- › Reproducible technique
- › Optimized costs and efficiency
- › Ambulatory surgery





ADVANCED PLANNING
AND EXECUTION

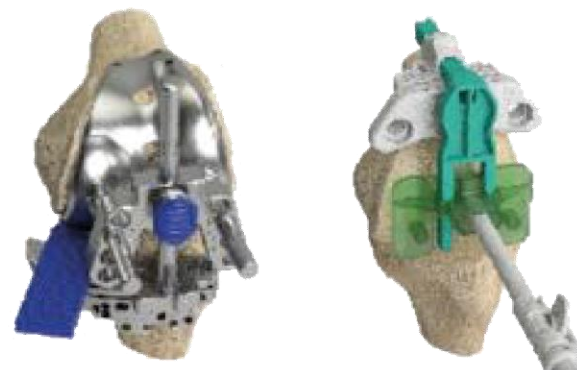
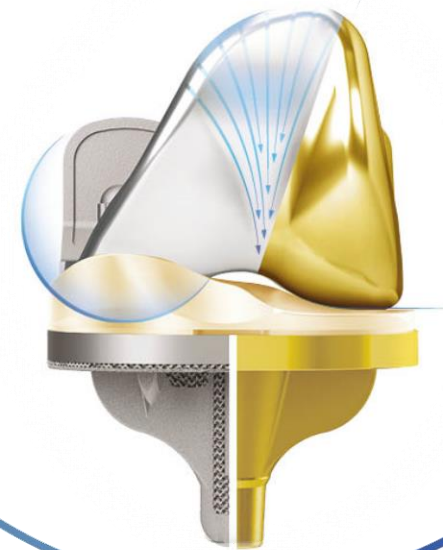


MyKnee KA

GMK SPHERIKA

NEXTAR

The world's first knee implant
optimized for Kinematic Alignment

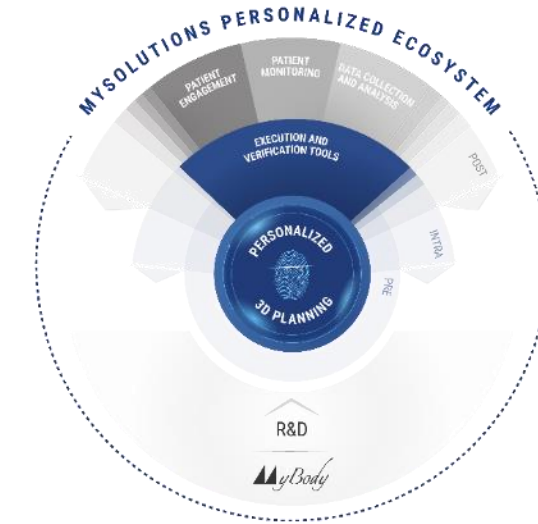


METAL AND SINGLE-USE
INSTRUMENTS

M.O.R.E.
INSTITUTE



TAILORED
EDUCATION



MyKA™
KINEMATIC ALIGNMENT PLATFORM

MyKA is the most **comprehensive platform** for Kinematic Alignment featuring **GMK SpheriKA**, **GMK Efficiency** single-use instruments, **MyKnee** 3D preoperative planning and **NextAR Knee** Augmented Reality surgical application.

Medacta
International

#beMedacta |

● TRUST AND
INTEGRITY

● EFFICIENT
EXECUTION

● PATIENT AND
CUSTOMER FOCUSED

● SUSTAINABLE
INNOVATION

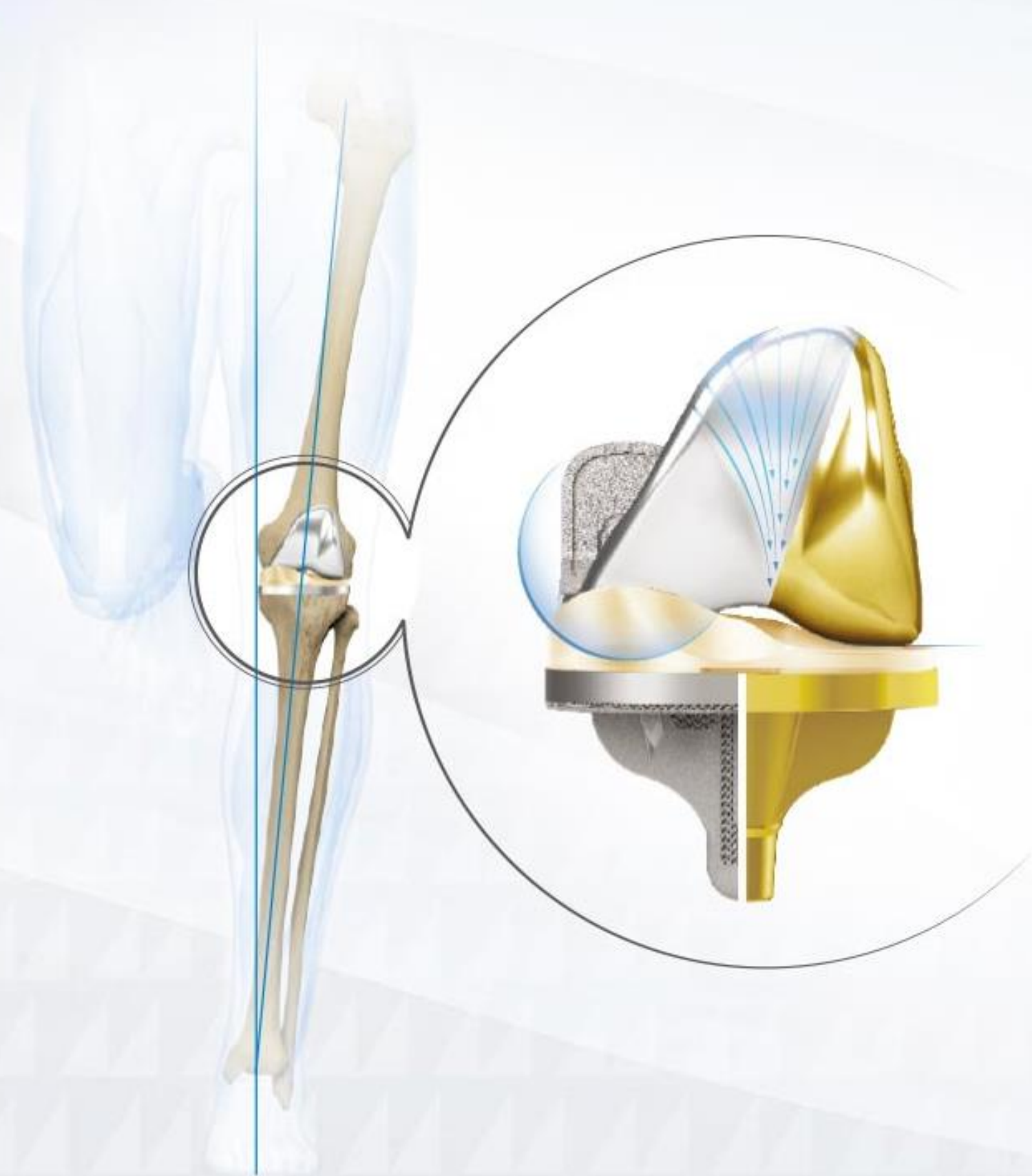
● TEAMWORK



MORE
THAN **10** YEARS OF
**KINEMATIC ALIGNMENT
& BALL-IN-SOCKET**

MORE THAN 10 YEARS OF SUCCESS OF KINEMATIC ALIGNMENT WITH BALL-IN-SOCKET DESIGN

Closing the gap in patient satisfaction



PATIENT SATISFACTION

Improving patient outcomes

This solution positively impacts a **wide variety of patients**, including those who are **very active**, and is even the preferred choice among **highly experienced knee surgeons**.



Elder patient
(84-year-old)*

*At the time of surgery



Active patient
Manaslu (8163m) expedition

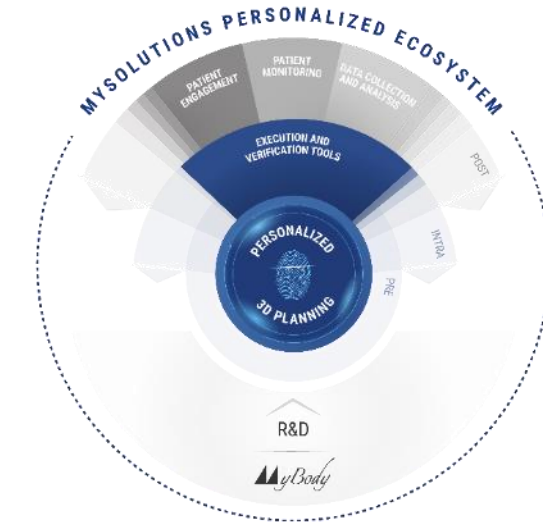


DR. MARK KLAASSEN MD ORTHOPEDIC SURGEON

PROFESSOR AT NOTRE DAME AND INDIANA UNIVERSITY

Knee surgeon - patient

NextAR Knee is an advanced solution that leverages **patient-specific, real-time information** to **enhance precision** and **enable data-driven decision-making** based on each **patient's unique anatomy**. It is part of the **NextAR Platform**, a **sustainable solution** that can host software for multiple applications, including spine, hip, and **shoulder**.



PATIENT WELL-BEING

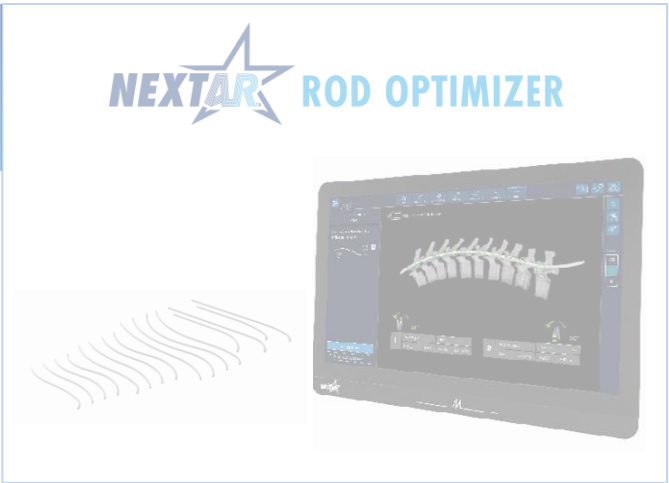
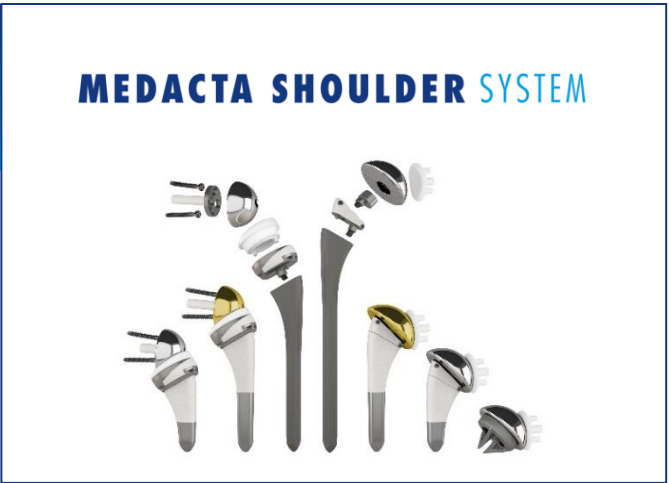
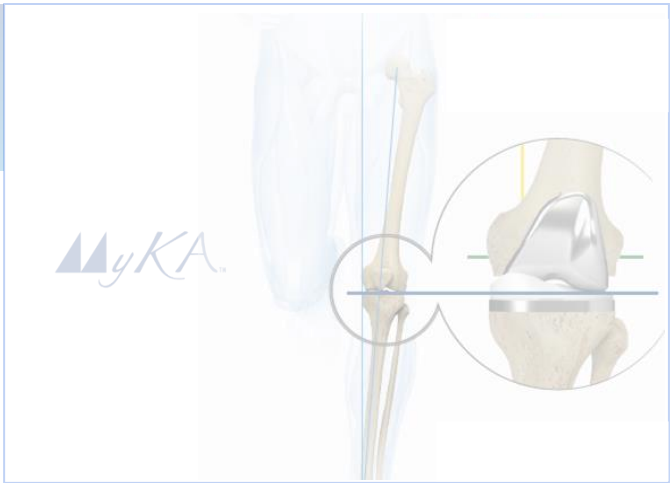
- › Personalized 3D planning
- › Improved accuracy
- › Recovery of mobility

HEALTHCARE SUSTAINABILITY

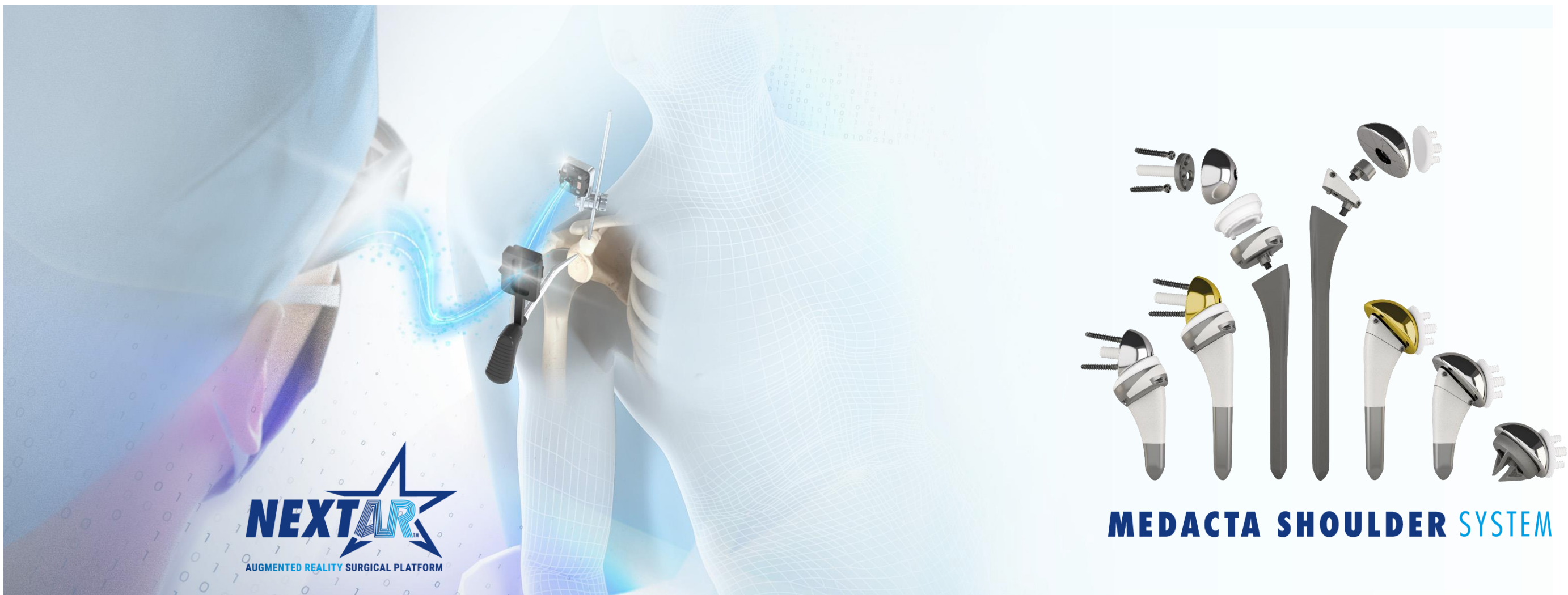
- › Unique single-use tracking system
- › Optimized costs and efficiency
- › Ambulatory surgery



Our **innovation** is expressed in the originality of our **surgical techniques, implants, instruments and enabling solutions**. We have many successful examples of innovations that are optimal for both the **healthcare system sustainability** and **patient well-being**.



NextAR Shoulder helps surgeons better **plan** and **execute** personalized surgeries, improving **accuracy** and **outcomes**. It integrates into the procedural workflow and complements a **comprehensive implant portfolio**. **Medacta Shoulder System** is an **innovative system** designed by integrating the latest research on shoulder implants and **harnessing data from thousands of patient cases**.

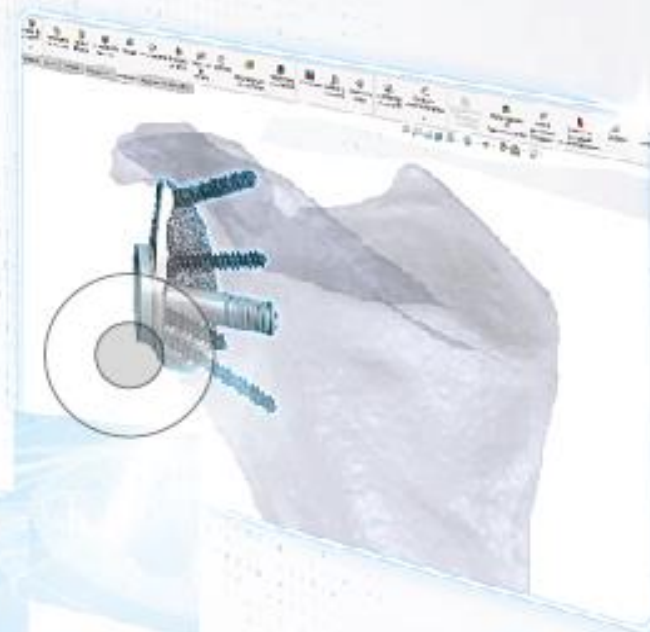




CUSTOM SOLUTIONS FOR
UNCUSTOMARY NEEDS



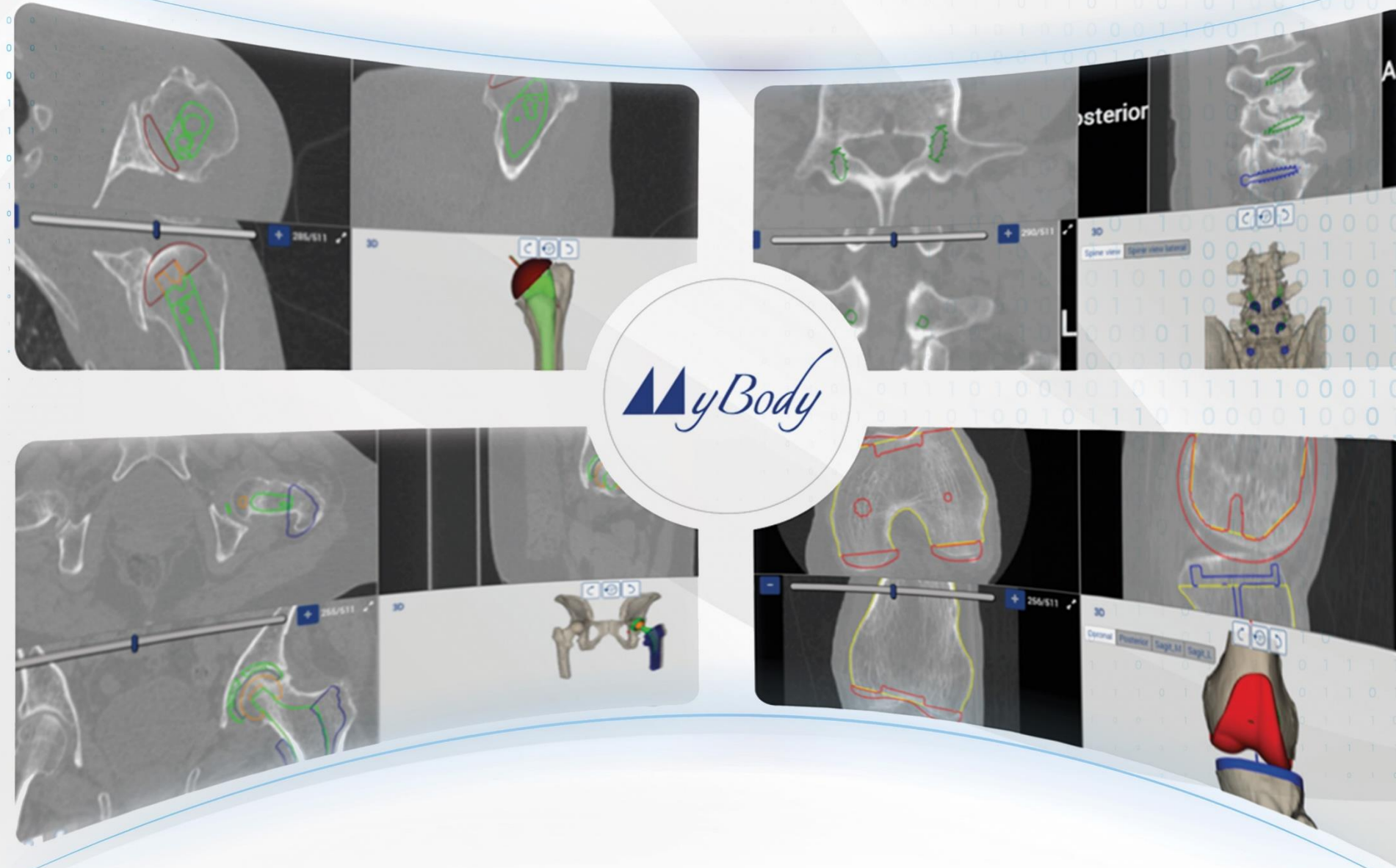
BRING
A CASE



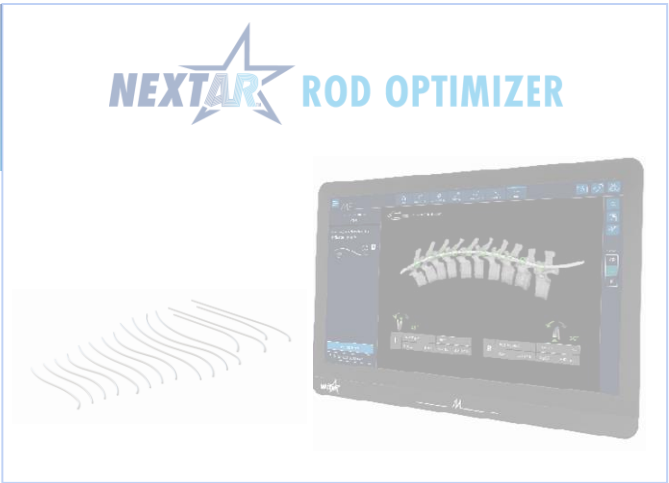
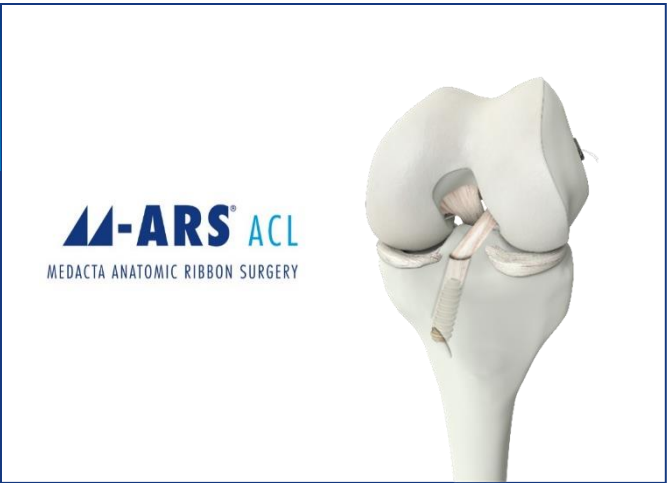
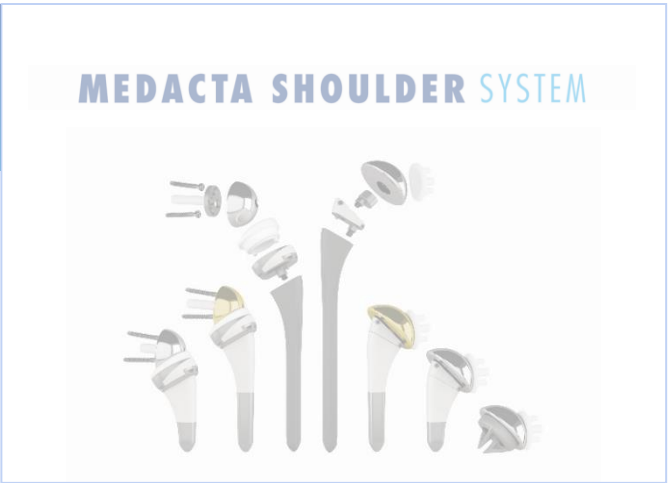
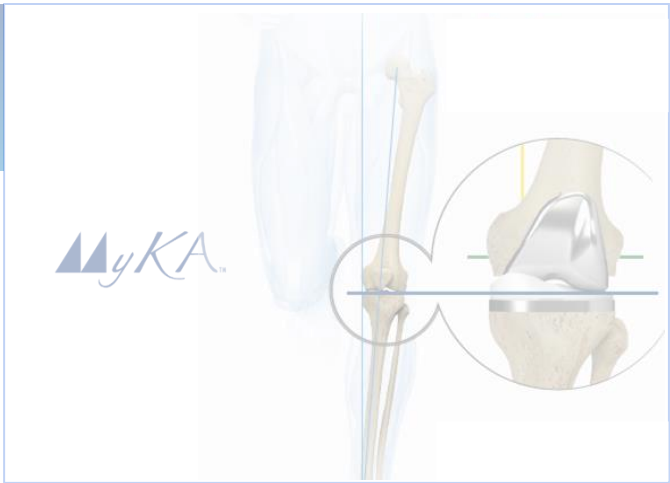
PERFORM
YOUR
SURGERY



Our **MyBody database** is a collection of more than 100,000 CT, MRI, and biomechanical models, allowing for **in-depth anatomical analysis** and **evaluation** throughout the **Medacta design process**.



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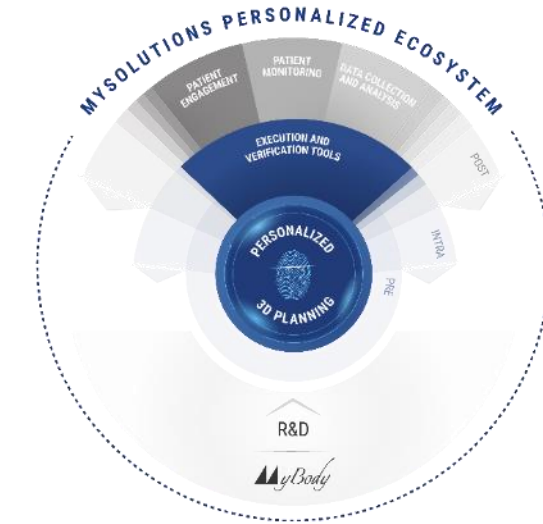


Sports Med leverages in-depth anatomical analysis to design innovative and personalized solutions **replicating the natural anatomy of joint native structures**. This approach aims both to enhance natural joint motion, biomechanics, and to improve **patients' satisfaction**.

Parcus' portfolio **complements our offerings**, providing a diverse range of products that support surgical procedures in the shoulder, knee, hip, hand, wrist, foot & ankle.



M-ARS technique allows for the **reconstruction of the ACL insertion site**, mimicking the native footprint using a **flat graft** to enhance **stress distribution** and **biological healing** at the insertion site replicating the natural anatomy of joint native structures.

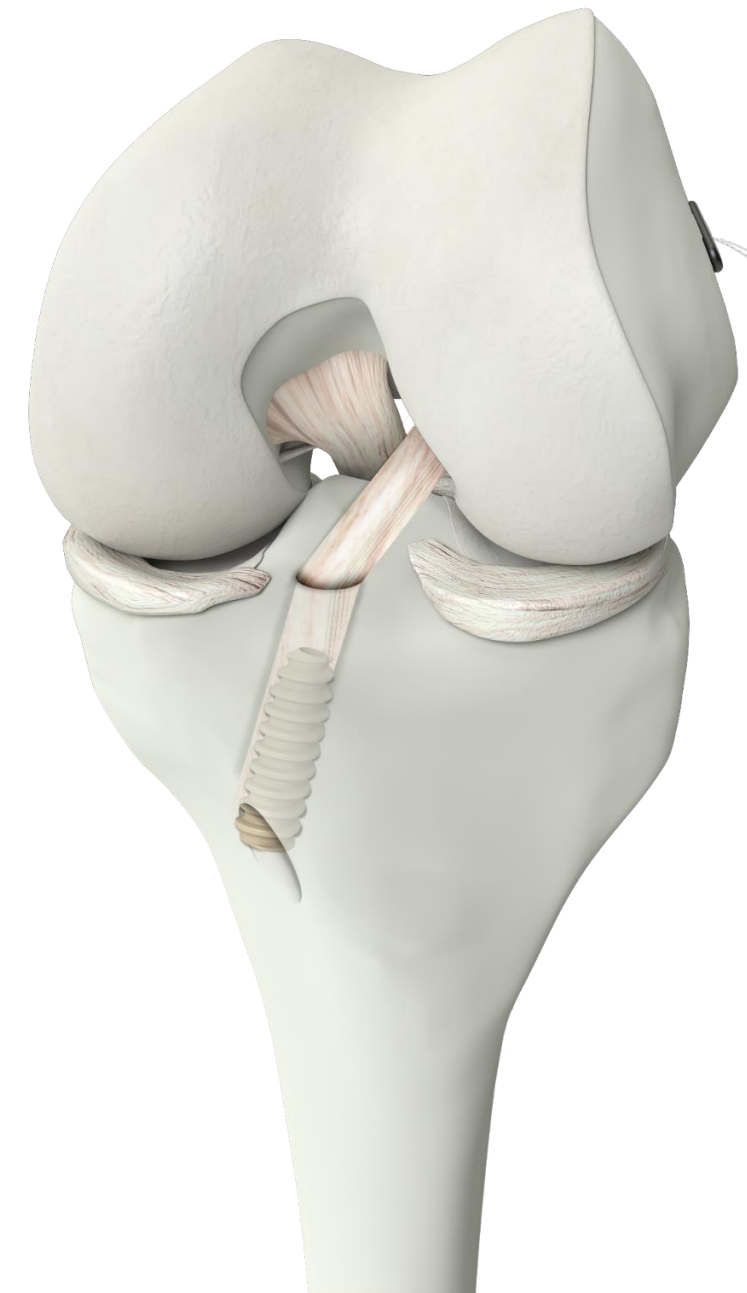


PATIENT WELL-BEING

- › Restoration of natural joint motion
- › Enhanced biomechanics
- › Improved biological healing

HEALTHCARE SUSTAINABILITY

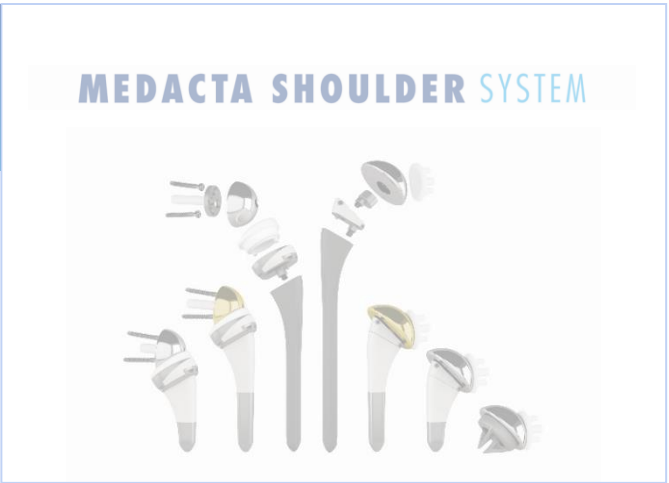
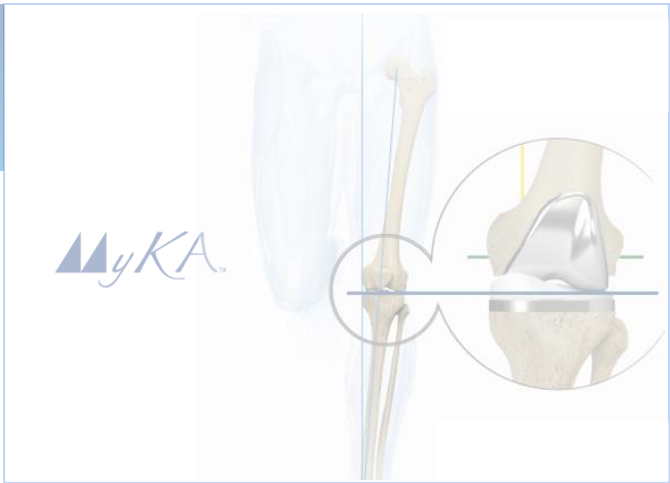
- › Reproducible technique
- › Optimized costs and efficiency
- › Reduction of complications



M-ARS[®] ACL
MEDACTA ANATOMIC RIBBON SURGERY



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NEXTAR[™] ROD OPTIMIZER

A **sustainable and personalized solution** designed to enhance intraoperative planning and provide real-time selection starting from a dozen pre-bent rods that allow thousands of solutions*. Spine surgeons can now benefit from an **advanced solution that eliminates the need for manual rod-bending**, significantly **reducing the risk of breakage and subsequent revision surgeries**. This innovative approach also provides a compelling alternative to systems that are based on custom-made rods, eliminating preoperative imaging, production, and waiting time, with significant advantages for surgeons and patients.



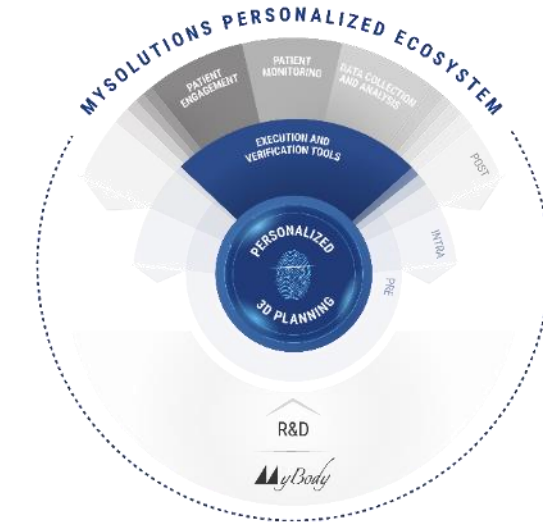
NextAR navigation software

THOUSANDS OF SOLUTIONS*
IN YOUR POCKET



Selection of pre-contoured rods

MySpine MC is a **3D printed patient-matched solution** in the **midline cortical** approach. Posterior lumbar fusion is performed in a **minimally invasive**, muscle sparing way, allowing for shorter operating times and a substantial reduction of both radiation exposure and costs.



PATIENT WELL-BEING

- › Personalized 3D planning
- › Shortened rehabilitation
- › Faster return to daily activities

HEALTHCARE SUSTAINABILITY

- › Shorter operating times
- › No capital investment
- › Ambulatory surgery

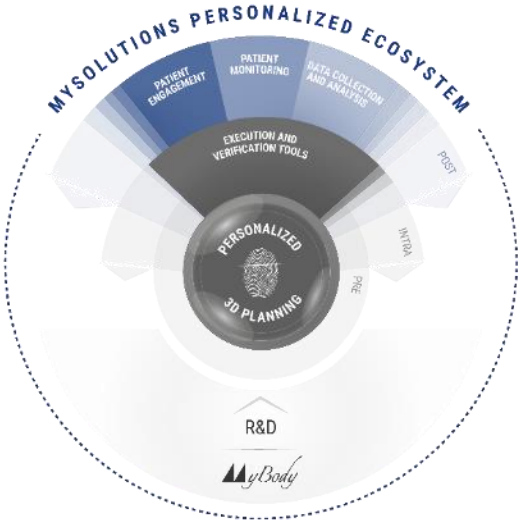


MySpine[®] MC
PERSONALIZED MIS SOLUTION



POSTOPERATIVE SOLUTIONS

Patient engagement and monitoring tools, and clinical data collection and analysis can respectively improve the patient experience and support the surgeon with more information.



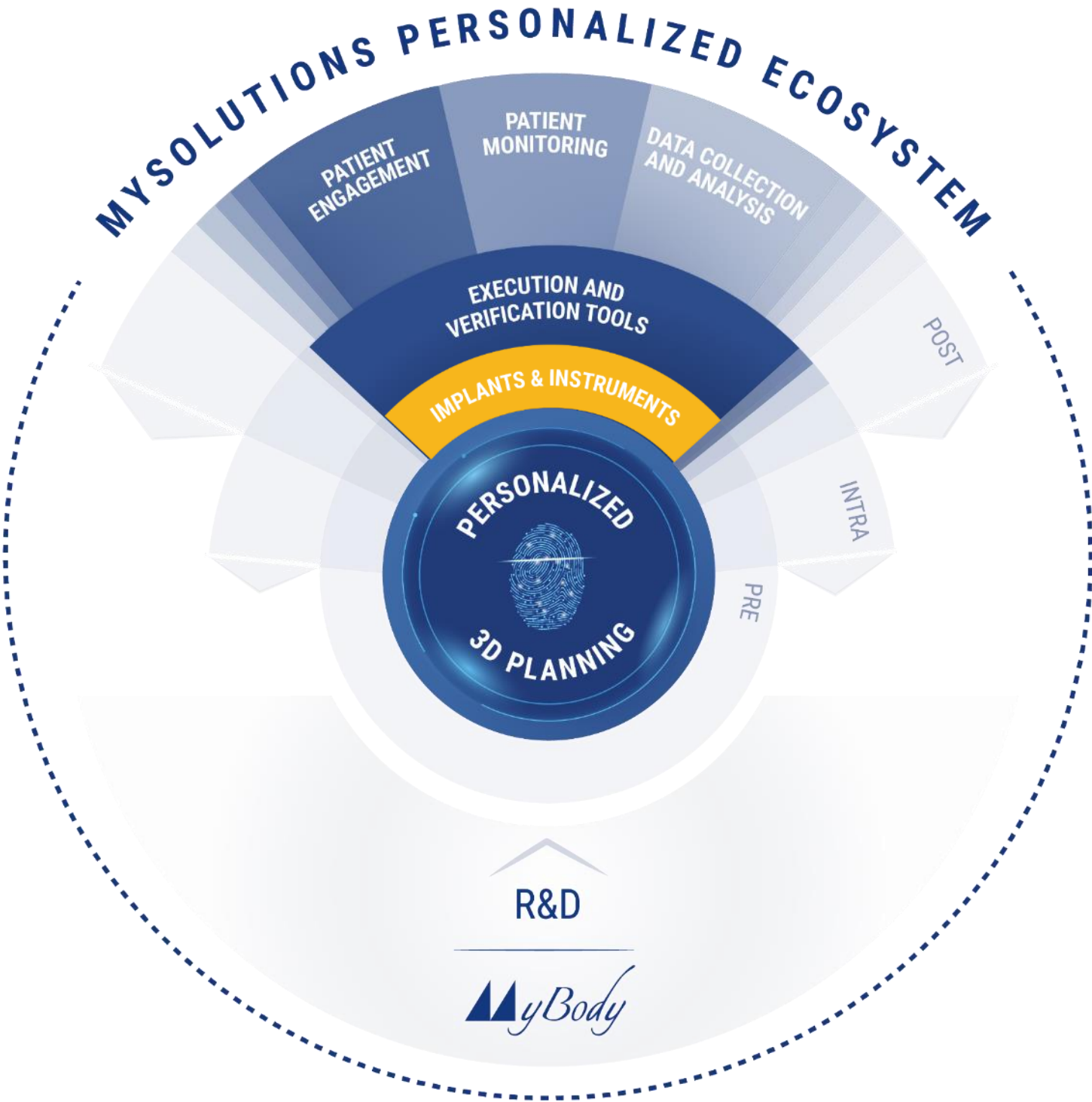
PATIENT ENGAGEMENT AND MONITORING



DATA COLLECTIONS AND ANALYSIS



Through our **holistic approach**, we pursue our vision of getting patients back to their healthy and active lifestyles.





BEYOND THE ORDINARY

LEADING THE WAY

RESHAPING THE MARKET

INNOVATION
REQUIRES EDUCATION



MEDACTA ORTHOPAEDIC
RESEARCH AND EDUCATION



EDUCATION

THE SURGEON IS NEVER ALONE
WHEN DISCOVERING NEW TECHNOLOGIES



The M.O.R.E. Institute is a **unique and global education platform**, tailored to meet surgeon's needs, built on the scientific community to create **networking opportunities** and **educational events**.



A **tested and proven method** for **continuous education** based on five steps that can be shaped and optimized to the surgeon's needs.

INSTRUCTIONAL LEVEL

STEP 1

VISITING A REFERENCE
CENTER

EVALUATE the surgical techniques
EXPLORE the Medacta products

STEP 2

ATTENDING A LEARNING
CENTER

DEEPEN the scientific knowledge
PRACTICE with cadaver workshop

STEP 3

TAKING ADVANTAGE OF
PROCTORING

START with confidence
EVOLVE with continuous education



KEY MEDACTA DIFFERENTIATOR

ADVANCED LEVEL

STEP 4

MEETING WITH
EXPERTS

SHARE experience

MASTER LEVEL

STEP 5

FOCUSING ON COMPLEX
CASES

MASTER the surgical techniques





ONLINE MEET
THE EXPERT

TALK TO
DESIGNER

ELEARNING
CLASS

1 TO 1
WETLABS

DRYLABS

LIVE SURGICAL
DEMONSTRATION

WEBINAR

INTENSIVE
WEEKS



In 2025, we organized **several educational activities**, in close **synergy with surgeons** from all over the world.



675

REFERENCE
CENTERS

~140

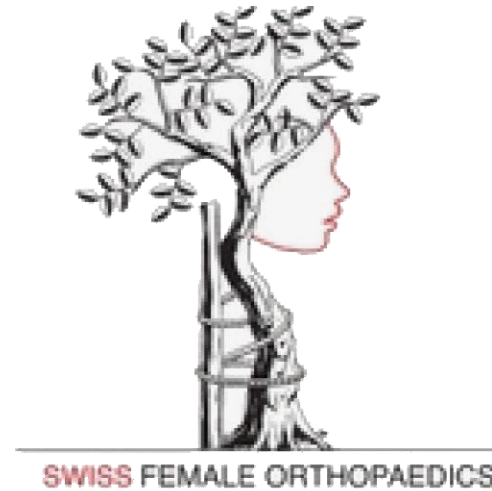
LEARNING
CENTERS

~4'000

SURGEONS ATTENDING
EDUCATION ACTIVITIES*

*Data includes in-person and online activities

We support various **fellowship** and clinical research **projects**, and undertake **collaborations** with leading universities, technology districts and centers of excellence around the world.





A unique package of services developed to enhance **patients' education and understanding**, providing surgeons with the necessary support.





The **Medacta Academy** offers the opportunity to consolidate and increase **professional and personal skills** through tailor-made training programs for each employee.

67'367

HOURS OF
PROFESSIONAL
TRAINING

FY 2025

468

PROFESSIONAL
COURSES

FY 2025

~28

AVERAGE HOURS OF
TRAINING PER TRAINED
EMPLOYEE

FY 2025

2'208

HOURS OF LEADERSHIP
COURSE AT HURACT
(LUGANO)

FY 2025



SUSTAINABILITY

HEALTHY PATIENTS IN A HEALTHY WORLD

Since our founding, the **long-term sustainable growth**, along with our **attention for all our stakeholders**, has always been the basis of our company's culture.



CARING FOR
PEOPLE

CARING FOR THE
ENVIRONMENT

CARING FOR THE
COMMUNITY

CARING FOR PEOPLE

We invest in **people**, the real engine of any successful business. We place priority on **health & safety**, **professional development**, **training**, **work-life balance**, and the **well-being** of our employees.



CARING FOR THE ENVIRONMENT*

We are committed to **reduce our environmental impact** through the improvement of our operational energy efficiency and favoring the use of renewable energy. We are committed to minimizing all our waste streams, especially at our manufacturing facilities. In 2014 we successfully introduced **carpooling**.



100%
RENEWABLE
ELECTRICITY

FY 2025

-57%
GHG EMISSIONS
INTENSITY PER REVENUE*

FY 2025

75%
WASTE
RECYCLED

FY 2025

*Related to Castel San Pietro and Rancate headquarters and facilities



CARING FOR THE COMMUNITY

In 2011 we founded the **Medacta for Life Foundation**, which supports projects for health, development and childhood worldwide.

MY SCHOOL TICINO



Bilingual school
(Italian/ English) for children
aged between 0-10 years.

200+

CHILDREN

FY 2025

MY MISSION



Our Foundation is dedicated
to assisting various
humanitarian initiatives all
over the world

MY GIVING



Our Foundation is active in
many charitable and social
projects

~ 40

ORGANIZATIONS/ASSOCIATIONS
SUPPORTED

FY 2025





MEDACTA.COM